

The Complex Relationship Between Innovation and Economic Segregation



The Apple Campus 2 while under construction in Cupertino, California.
Noah Berger/REUTERS

By Richard Florida,

Not too long ago, cities were bending over backward to attract high-tech companies, which they saw as offering good, high paying jobs. City after city developed programs designed to turn them into the “next Silicon Valley.”

But now, from the backlash against Airbnb and Uber to protests over high-tech companies and their shuttle busses, high-tech companies are increasingly seen more as villains than saviors, to blame for making cities less affordable and for the growing gap between the rich and the poor. Indeed, America’s leading high-tech centers—the Bay Area, Boston, New York, Washington D.C., Austin, San Diego, and Raleigh all rank highly on various measures of wage and income inequality.

But to what degree do high-tech industry and economic segregation go together?

A new study by me and my colleague, Charlotta Mellander, takes a deep dive into this issue. Our analysis covers the majority of America’s 350-plus metros. Within them, we measure innovation both in terms of patents (the most commonly used measure of innovation by economists) and the concentration of high-tech industry. We measure economic segregation through several models based on income, education, and occu-

ation, as well as a combined measure of overall economic segregation based on all three.

Using these models, we first look at the connection between the levels of innovation and economic segregation in 2010 (the latest year complete data are available for). We then look at the connection between innovation and the growth of economic segregation between 2000-2010. Using a combination of statistical tools (regression analysis and Principal Component Analysis), we examine the connections between innovation, high-tech industry and economic segregation. We control for factors like the population size, average income, and education levels of metros as well as levels of income inequality in order to make a distinction between high tech in and of itself, and some of the factors that it may bring along with it.

At first glance, innovation, high-tech industry and economic segregation appear to be closely connected. A simple correlation analysis shows a close connection between economic segregation and patented innovations (0.26) and an even closer connection between economic segregation and the concentration of high-tech industry (0.63). The former is roughly the same as the correlation between economic segregation and income (0.26), while the latter is similar to the

correlation between economic segregation and population (0.64) making it among the very highest in our analysis.

However, the connection between innovation, high-tech industry, and economic segregation becomes much less clear-cut when we control for factors that are present even in low-tech metros—factors like population size, and disproportionate levels of the rich and highly educated, which are also likely to bear on economic segregation. We found just one instance where high-tech industry is directly associated with economic segregation. This is for occupational segregation, which describes the extent to which highly-paid knowledge workers are segregated from lower-wage blue collar and service workers. But, across the rest of our models, high-tech industry is not statistically associated with economic segregation.

We found that economic segregation appears to be more closely associated with three key factors: the population size, average income, and average education levels of a metro.

■ Continued on page 6

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California Sub-Bid Request Ads

AECOM

300 Lakeside Drive, Suite 400 • Oakland, CA 94612

REQUEST FOR DBE SUBCONSULTANT INTEREST

AECOM is bidding on the following project as Prime Contractor:

Owner: Alameda County Public Works Agency
Request for Qualifications No. R0A20151021
Civil Engineering, Environmental, and Right of Way Professional Services for
Federally Funded Projects
Proposal due date: Friday, September 1, 2017

AECOM is seeking qualifications from Disadvantaged Business Enterprise (DBE) companies for the following work:

- Pedestrian and bicycle design
- Potholing
- Utility relocation and undergrounding
- Air quality
- Noise/vibration
- Visual impact
- Archaeology
- Hazardous materials
- Paleontology
- Floodplain and water quality
- Public outreach and Communication
- Traffic signal and Electrical design
- Surveying and Mapping
- Real Estate & Right of Way Acquisition
- Landscape/Irrigation Design & Aesthetics
- Drainage and Storm Water Quality
- Bridge Structures design independent check

Experience providing similar services to the Alameda County Public Works Agency is preferred. This Statement of Qualifications is in alignment with the Alameda County Public Works Agency DBE Program requirements and certified DBEs are encouraged to respond.

Interested businesses should email a brief overview of Alameda County Public Works Agency or similar experience, along with DBE documentation by Friday, August, 25, 2017, to **TJ Koski** at tj.koski@aecom.com, or by Phone 916.266.4916 or Fax 916.414.5850.

Assistance is available in obtaining any necessary bonding; lines of credit or insurance; information related to the requirements for the work; and necessary equipment, supplies materials, or related services.

We are an Equal Opportunity Employer



O.C. Jones & Sons, Inc.
1520 Fourth Street • Berkeley, CA 94710
Phone: 510-526-3424 • FAX: 510-526-0990
Contact: Jean Sicard
An Equal Opportunity Employer

REQUEST FOR
LIABE/LBABE/SBE/VSBE
 SUBCONTRACTORS AND SUPPLIERS
 FOR:

Rail Infrastructure at the Maritime
Support Center (MSC)
Port of Oakland
Project #2017-07-M1
BID DATE: August 30, 2017 @ 12:00 PM

We are soliciting quotes for (including but not limited to): Trucking, SWPPP, Erosion Control, Traffic Control, Fencing, Sawcutting, Grinding, Furnish & Install Track with Timber Ties, Weld Rail, Insulated Joints, Concrete Crossing Railroad Panels, Rubber Rail Guard Flangeway Fillers, Signal House for Grade Crossing Active Warning System, Water Line, Fire Hydrant, Storm Drain, Sanitary Sewer Pipe, Kinder Morgan Facility Protection, Minor Concrete, Electrical, Striping & Marking, Roadside and Trackside Signs, Security Gates, Bollards and Construction Materials.

100% Performance & Payment Bonds may be required. Worker's Compensation Waiver of Subrogation required. Please call OCJ for assistance with bonding, insurance, necessary equipment, material and/or supplies. OCJ is willing to breakout any portion of work to encourage LIABE/LBABE/SBE/VSBE participation. Plans & Specs are available for viewing at our office or through.

Radixos is seeking Small & Macro Local Business Enterprise (LBE) sub-consultants for the
City and County of San Francisco,
Department of Public Works' current
RFQ for Furniture, Fixtures & Equipment (FF&E)
Management Services 2016 Public Health and
Safety Bond Program.
 RFQ No. 1000005894

Bid Date: 09/01/17 @ 4PM
Respond By: 08/21/17 @ 5PM

Radixos is looking for CAD, Interior Design, Moving & Storage and Space Planning & Relocation sub-consultants. Any interested firms must have current LBE certification by the San Francisco Contract Monitoring Division (CMD). Interested firms should email a letter of interest along with a qualifications package, rate sheet and copy of LBE certification no later than **5PM on 08/21/17** for consideration.



13975 Interurban Ave. S. Ste. 200 • Tukwila, WA 98168
 P: 888-358-4555 | F: 206-209-5135

Contact: Krystal Smith
 Email: ksmith@radixos.com
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California Sub-Bid Request Ads



BROSAMER & WALL, INC.

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is requesting quotations from all qualified

DBE

Professional services, sub-contractors, material suppliers and trucking for the following project:

**02-4G5504 - Reconstruct with HMA and PCC, Widen Structure and Upgrade Rails
In Siskiyou County And Near Dunsmuir**

From Sacramento River Bridge To 0.6 Mile South Of North Mount Shasta Underpass

Bid Closing Date: September 6, 2017 @ 2:00 PM

DBE GOAL: 8%

CONTACT:

**Brosamer & Wall Inc.
1777 Oakland Blvd, Suite 300
Walnut Creek, California 94596
PH: 925-932-7900 • FAX: 925-279-2269**

PROJECT SCOPE:

We are requesting bids for the following trades and/or material suppliers:

Brosamer & Wall Inc., is requesting quotes from all qualified subcontractors and suppliers including certified DBE firms for all items of work type, including but not limited to:

- ASPHALT
- BRIDGE DEMO
- CONCRETE BARRIER
- CONCRETE PAVING
- CONCRETE STRUCTURES
- CONSTRUCTION AREA SIGNS
- EARTHWORK/GRADING
- ELECTRICAL
- EROSION CONTROL
- GRINDING (COLD MILL)
- METAL BEAM GUARD RAIL (MBGR),
- MINOR CONCRETE
- PILING
- ROADSIDE SIGNS
- RUMBLE STRIP
- SCHEDULE DEVELOPER
- SIGN STRUCTURES
- STORM DRAIN UNDERGROUND
- STREET SWEEPING
- STRIPING
- SWPPP/WPC
- TRAFFIC CONTROL
- AGGREGATES SUPPLY
- TRUCKING
- ASPHALT OIL
- JUST-IN-TIME TRAINING
- SERVICE PATROL VEHICLE

For the complete list of Actual Project Bid Items, please visit:

<http://www.dot.ca.gov/des/oe/weekly-ads/oe-biditems.php?q=02-4G5504>

Requirements: Brosamer & Wall, Inc. will work with interested subcontractors/suppliers to identify opportunities to break down items into economically feasible packages to facilitate DBE Participation. Brosamer & Wall, Inc. is a union signatory contractor. Subcontractors must possess a current contractor's license, insurance coverage and worker's compensation for the entire length of the contract.

All subcontractors will be required to sign our standard Subcontract Agreement. 100% payment and performance bonds may be required. If you have any questions regarding this project or need assistance in obtaining/waiving insurance, bonding, equipment, materials and/or supplies please call or email Robert Rosas contact information below.

Plans and specifications can be viewed at our office located at 1777 Oakland Blvd Suite 300, Walnut Creek, Ca. 94596 or at no cost from Caltrans website. B&W will also make plans electronically please email rosas@brosamerwall.com for free online link. Brosamer & Wall INC., intends to work cooperatively with all qualified firms seeking work on this project. If you are interested in submitting a subcontractor bid for this project, you may contact Robert Rosas Chief Estimator at 925-932-7900 or fax us your quote at 925-279-2269. PLEASE SUBMIT A COPY OF YOUR CURRENT DBE CERTIFICATION WITH YOUR BID. Subcontractors, Dealers/Suppliers and Brokers please provide your designation code to us on or before the bid date. B&W, INC., IS AN EQUAL OPPORTUNITY EMPLOYER.

**DBE/SUBCONTRACTOR
BID/PROPOSALS
REQUESTED
CONTRACT:
COMMUNICATIONS BENCH
RFP NO. PS44432**

**BID/PROPOSAL SUBMITTAL DUE DATE:
AUGUST 31, 2017 @2:00 PM PST**

**OWNER: LOS ANGELES COUNTY
METROPOLITAN TRANSPORTATION
AUTHORITY (LACMTA)**

THIS ADVERTISEMENT IS IN RESPONSE TO LACMTA'S DBE PROGRAM. LEE ANDREWS GROUP INTENDS TO CONDUCT ITSELF IN "GOOD FAITH" WITH DBE FIRMS REGARDING THIS PROJECT. QUOTES ARE REQUIRED BY COB, AUGUST 21, 2017, SO THAT ALL BIDS AND PROPOSALS CAN BE FAIRLY EVALUATED. PLEASE SUBMIT BIDS/PROPOSALS FOR THE FOLLOWING WORK (BUT NOT LIMITED TO): SPECIAL EVENT PLANNING AND STAFFING, MULTI-LINGUAL INTERPRETORS/ TRANSLATORS FOR SPANISH, ARMENIAN, CANTONESE, MANDARIN, PHOTOGRAPHY, AND VIDEO PROJECTS.

CONTACT:

DAVID VELA, SENIOR VICE PRESIDENT,
LEE ANDREWS GROUP, INC.
818 W. 7TH STREET, SUITE 880,
LOS ANGELES, CA 90017
P: 213.891.2965 F: 213.891.9016

CAHILL CONTRACTORS, LLC
Colby Smith at estimating@cahill-sf.com
(415) 677-0611

CAHILL CONTRACTORS, LLC
requests bids from ALL Certified
SBE Subcontractors and Suppliers
EXCEPT for the following TRADES:

Site Clearing & Earthwork / Shoring
& Underpinning / Exterior Building
Maintenance / Fire Sprinklers / Plumbing
/ HVAC / Electrical / Solar Panels

PARCEL Q (REMAINING TRADES)
1491 Sunnydale Ave,
San Francisco, CA 94134

This is a CMD project with construction
workforce and prevailing wage
requirements.

BID DATE: 9/15/17 @ 2PM

Voluntary Pre-bid Meeting:
8/31/17 @ 10AM,
Cahill's Office

425 California St., Suite 2200
San Francisco, CA 94104

BID DOCUMENTS:

Please contact Colby for access to
documents on BuildingConnected.



California Sub-Bid Request Ads



Kiewit

Kiewit Infrastructure West Co.
4650 Business Center Drive Fairfield, CA 94534
Attn: Victor Molina · norcal.bids@kiewit.com
Fax: 707-439-7301

Requests sub-bids from qualified Contract Monitoring Division (CMD) Small and Micro-LBEs, San Francisco Public Utilities Commission (SFPUC) certified Local Business Enterprises (LBE), CUCP and SBA certified Disadvantaged Business Enterprises (DBE) Subcontractors, Consultants, and/or Suppliers seeking to participate in the SFPUC, SEWP/PCP New Headworks Facility Scope 1 Site Preparation Project in San Francisco, CA.

<http://www.sfgov.org/cmd>
<http://www.epa.gov> / <http://www.sba.gov>
www.californiaucp.org

Subcontractors and Suppliers for the following project:

**SEWP/PCP New Headworks Facility Scope 1
Site Preparation Project
Contract No. WW-628
Owner: San Francisco
Public Utilities Commission
Bid Date: September 15, 2017 @ 2:00 P.M.**

**Local Business Enterprises, Small/Micro (LBEs)
Disadvantaged Business Enterprises (DBEs)**

Disabled Veteran Business Enterprises (DVBE), Minority Business Enterprises (MBE), Women Business Enterprises (WBE), Small Business Enterprises (SBE), Small Businesses in a Rural Area (SBRA), Labor Surplus Area Firms (LSAF), or Historically Underutilized Business (HUB) Zone Businesses

wanted for the following scopes, including, but not limited to:

Aggregates, Cellular Concrete, Concrete Supply, Concrete Pumping, Concrete Reinforcement Supply & Install, Precast Concrete, CIDH, CLSM, Crew Transportation, Dewatering, Fencing, Groundwater Monitoring, Piping, Shoring, Street Sweeping, SWPPP, Trucking & Hauling and Water Truck.

Bonding, insurance and any technical assistance or information related to the plans or specification and requirements for the work will be made available to interested CMD and SFPUC certified, LBE, Small/Micro SB LBE and CUCP, MBE, SBE, SBRA, LSAF OR HUB certified DBE suppliers and subcontractors. Please visit SFPUC website: <http://sfgov.org/cmd/surety-bond-assistance-program-1> for their Bond Assistance Program. Assistance with obtaining necessary equipment, supplies, materials, or services for this project will be offered to interested certified suppliers and subcontractors.

**Subcontractor and Supplier Scopes are due
September 11, 2017 and Quotes NO LATER THAN
September 14, 2017 at 5 PM.**

Plans are available for viewing at our office at our address below and through SmartBidNet (SBN).

All subcontractors that are registered in our SBN database will receive an invitation to bid. Please visit <http://www.kiewit.com/districts/northern-california/overview.aspx> to complete the SFPUC Confidentiality Agreement, register your company and to receive bidding information, view plans and specifications.

You can view the plans in our office during regular business hours by appointment.

Performance Bond and Payment Bonds may be required for subcontractors and a suppliers bond for suppliers, where applicable.

Clean Water State Revolving Fund (CWSRF) Provisions apply

Prevailing Wages apply

**An Equal Opportunity Employer
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DIR # 1000001147**



Kiewit

Kiewit Infrastructure West Co.
4650 Business Center Drive Fairfield, CA 94534
Attn: Victor Molina · norcal.bids@kiewit.com
Fax: 707-439-7301

Requests sub-bids from qualified Contract Monitoring Division (CMD) Small and Micro-LBEs and San Francisco Public Utilities Commission (SFPUC) certified Local Business Enterprises (LBE) Subcontractors, Consultants, and/or Suppliers seeking to participate in the SFPUC, Moccasin Penstock Rehabilitation Project in Tuolumne, CA.

<http://www.sfgov.org/cmd>

Subcontractors and Suppliers for the following project:

**Moccasin Penstock Rehabilitation Project
Contract No. HH-990
Project No. CUH10116
Owner: San Francisco Public Utilities Commission
Bid Date: August 31, 2017 @ 2:00 P.M.**

Local Business Enterprises and Small/Micro (LBEs)

wanted for the following scopes, including, but not limited to: **Concrete, Forming, Concrete Supply, Concrete Reinforcement Supply & Install, Demolition, Electrical, Metals, Painting & Coatings, Piping & Valves, Sealants, Survey, Street Sweeping, SWPPP, Thermal & Moisture Control, Traffic Control, Trucking & Hauling, Water Truck and Welding.**

Bonding, insurance and any technical assistance or information related to the plans or specification and requirements for the work will be made available to interested CMD and SFPUC certified, LBE and Small and Micro SB LBE suppliers and subcontractors. Please visit SFPUC website: <http://sfgov.org/cmd/surety-bond-assistance-program-1> for their Bond Assistance Program. Assistance with obtaining necessary equipment, supplies, materials, or services for this project will be offered to interested certified suppliers and subcontractors.

**Subcontractor and Supplier Scopes
are due August 25, 2017 and**

Quotes NO LATER THAN August 30, 2017 at 5 PM.

Plans are available for viewing at our office at our address below and through SmartBidNet (SBN).

All subcontractors that are registered in our SBN database will receive an invitation to bid. Please visit <http://www.kiewit.com/districts/northern-california/overview.aspx> to complete the SFPUC Confidentiality Agreement, register your company and to receive bidding information, view plans and specifications.

You can view the plans in our office during regular business hours by appointment.

Performance Bond and Payment Bonds may be required for subcontractors and a suppliers bond for suppliers, where applicable.

State Prevailing Wages apply.

**An Equal Opportunity Employer
CA Lic. 433176
DIR # 1000001147**



Kiewit

Kiewit Infrastructure West Co. (Kiewit)
10704 Shoemaker Ave., Santa Fe Springs, CA 90670
Tel: (562) 946-1816, Fax: (562) 946-3823
Contact: Tony Joyce, Lead Estimator
Email: tony.joyce@kiewit.com

Kiewit is seeking sub-quotes from certified Minority Business Enterprises (MBE), Women Business Enterprises (WBE), Small Business Enterprise (SBE), Disadvantaged Veteran Business Enterprises (DVBE) firms; and all other business enterprises to perform as Subcontractors and Material Vendors/Suppliers.

**Project Owner: University of Southern California
Project Name: USC Los Angeles Memorial Coliseum (LAMC)
Renovation - NTB No. - 01
Project Location: 3911 South Figueroa Street,
Los Angeles, CA 90037
Project Bid Date / Time: August 28, 2017 at 2:00pm**

Project Description:

The USC LAMC Renovation project consist of **Premium hospitality spaces on south side of coliseum:**

- Demolition and excavation of existing coliseum seating and facilities in the footprint of the proposed addition.
- Structural modifications necessary to maintain integrity and life safety of the Coliseum's existing structure to extent required in modified bowl and new construction.
- Modifications to tunnel entries associated with new construction.
- Provide Temporary Press Box for 2018 Season
- Protect Coliseum Historical Registration Components
- Maintain Game Day Access during 2018 USC & LA Rams Football Games
- Premium amenities on the south sideline includes:
 - New public amenity services for lower seating bowl
 - Founder's suites with private adjacent lounge space
 - Standard suites with access to lounge space
 - Outdoor club seating, loge boxes and club lounge
 - Roof deck level with outdoor seating and spectator amenities.
 - Vertical transportation to service new addition
 - Sports lighting integrated to new structure

Improvements to seating bowl:

- Replace chairs in seating bowl
- Seating improvements where existing on-grade treads and risers are replaced at north & south sidelines:
 - Increase seat width
 - Increase row depth (leg room)
 - Add aisles to reduce number of seats crossed in a row
 - Aisle stair handrails
- ADA seating improvements in the footprint of the new structure and within the portion of the replaced seating bowl on grade.

Kiewit is requesting quotes in the areas described, but not limited to:

Shoring and underpinning, grading, piles & caissons, storm water pollution prevention plan, ready mix supply, concrete reinforcing installation, concrete pumping, structural concrete, shotcrete, concrete drilling and saw cutting, metals, damp proofing and waterproofing and paints and coating.

Responsible subcontractors and material contractors will be required to provide bonding for 100% of their contract value. Bond premium will be reimbursed by Kiewit. Subcontractors performing any on-site work must be signatory to the appropriate union labor agreements that govern its work. Subcontractors, Consultants, Professional Service Firms, and Material Vendors/Suppliers must be able to accept all terms and conditions of the project under its resultant agreement. Plans and specifications are available for review at the address listed above or provided to you through Kiewit's electronic use of SmartBidNet by contacting Kiewit.

For further information, assistance or questions regarding the project, to discuss your specialty or scope of work, project schedule, requirements of the contract, licensing, insurance or bonding, equipment, supplies, materials, related assistance or services, please contact the Lead Estimator listed above.

**Kiewit Infrastructure West Co.
is an Equal Opportunity Employer.
We encourage qualified women, minorities, veterans,
individuals with disabilities, and other to apply.**



California Sub-Bid Request Ads

DESILVA GATES CONSTRUCTION

11555 Dublin Boulevard • P.O. Box 2909
Dublin, CA 94568-2909
(925) 829-9220 / FAX (925) 803-4263
Estimator: VICTOR LE
Website: www.desilvagates.com
An Equal Opportunity Employer

DeSilva Gates Construction (DGC) is preparing a bid as a Prime Contractor for the project listed below:

LAUREL ACCESS TO MILLS, MAXWELL PARK AND SEMINARY (LAMMPS) PHASE 1 PROJECT NO. 1000634

FEDERAL PROJECT NO. ATPL-5012(131)

OWNER: CITY OF OAKLAND
Department of Transportation
250 Frank H. Ogawa Plaza, Suite 4314
Oakland, CA 94612

BID DATE: AUGUST 31st, 2017 @ 2:00pm.

DGC is soliciting quotations from certified Disadvantaged Business Enterprises for the following types of work and supplies/materials including but not limited to:

Adjust Iron, Clearing and Grubbing/Demolition, Construction Site Management, Electrical, Fencing, Landscaping, Minor Concrete, Minor Concrete Structure, Roadside Signs, Slurry Seal, Striping, Survey/Staking, SWPPP Prep/Water Pollution Control Plan Prepare, Underground, Trucking, Water Trucks, Street Sweeping, Imported Borrow, Class 2 Aggregate Base Material, and Hot Mix Asphalt (Type A) Material.

Plans and specifications may be reviewed at our offices located at 11555 Dublin Boulevard, Dublin, CA or 7700 College Town Drive, Sacramento, CA, or at your local Builders Exchange, or reviewed and downloaded from the ftp site at <ftp://ftp%25desilvagates.com:f7pa55wd@pub.desilvagates.com> (if prompted the username is [ftp%25desilvagates.com](ftp://ftp%25desilvagates.com) and password is [f7pa55wd](ftp://ftp%25desilvagates.com)) or from the Owner's site: <http://www2.oaklandnet.com/Government/o/CP/s/ContractingPurchasingOpportunities/index.htm> or

CIPList.com: <http://ciplist.com/plans/?Oakland/city/9392>.

Fax your bid to (925) 803-4263 to the attention of Estimator Victor Le. If you have questions for the Estimator, call at (925) 829-9220. When submitting any public works bid please include your DUNS number and DIR number. For questions regarding registration for DIR use the link at: www.dir.ca.gov/Public-Works/Public-Works.html

If you need DBE support services and assistance in obtaining bonding, lines of credit, insurance, necessary equipment, materials and/or supplies or related assistance or services, for this project call the Estimator at (925) 829-9220, or contact your local Small Business Development Center Network (<http://californiasbdc.org>) or contact the California Southwest Transportation Resource Center (www.transportation.gov/osdbu/SB-TRCs). DGC is willing to breakout portions of work to increase the expectation of meeting the DBE goal

At our discretion, 100% Payment and 100% Performance bonds may be required as a subcontract condition. This will be a PREVAILING WAGE JOB. DGC is an equal opportunity employer.

Pacific States ENVIRONMENTAL CONTRACTORS, INC.

CAL LIC. NO. 723241
11555 Dublin Boulevard • Dublin, CA 94568-2909
Phone: (925) 803-4333 • FAX: (925) 803-4334
Estimator: Pete Timmerman
ptimmerman@pacificstates.net

Pacific States Environmental Contractors, Inc. (PSEC) is preparing a bid as a Prime Contractor for the project listed below:

Water Pollution Control Plant Dirt Removal 2017

Owner:
City of San Leandro
835 East 14th Street 2nd Floor
San Leandro, CA

BID DATE: September 7, 2017 @ 1:00 PM

We hereby encourage responsible Participation of San Leandro Local Business Enterprises (LBE) and solicit their subcontractor, materials and/or suppliers and trucking quotation for the following types of work including but not limited to:

Trucking and Erosion Control

At our discretion, 100% Payment and 100% Performance bonds may be required as a subcontract condition. Please call if you need assistance in obtaining bonding, insurance, equipment, materials and/or supplies for this project.

This will be a PREVAILING WAGE JOB.

Plans and specifications may be reviewed at our office located at 11555 Dublin Boulevard, Dublin, CA, or an electronic version is free, transferred via file transfer protocol (FTP) Site. The Project plans and contract book may be obtained free of charge from the City's website <http://www.sanleandro.org/depts/finance/purchasing/bids>.

PSEC is willing to breakout any portion of work to encourage Local Business participation (LBE) and solicit their subcontractor or materials and/or suppliers and trucking quotation as well as increase the expectations of meeting the City of San Leandro's Local Business Participation Goal (LBE). If you require any assistance, please contact the Estimator, Pete Timmerman email him at ptimmerman@pacificstates.net or call (925) 803-4333. Bids may be faxed to us at (925) 803-4334. When submitting any public works bid please include your DUNS number and DIR number. For questions regarding registration for DIR use the link at: www.dir.ca.gov/Public-Works/PublicWorks.html. We are an equal opportunity employer.

mass. electric construction company

DBE Bidding Opportunities Los Angeles, CA Regional Connector Transit Corridor Project

For Metro Contract No. C0980

Opportunities to provide sub-quotes include:

- Furnish LADWP Metering Switchgear and raceway to TPSS Gear.
- Install LADWP Metering Switchgear and raceway to TPSS Gear.
- Furnish Cable Tray, Panels, & Conduit for Disconnect Switch Rooms
- Install Cable Tray, Panels, & Conduit for Disconnect Switch Rooms.
- Furnish Cable Tray, Panels, and Conduit for TPSS & HV Rooms.
- Install Cable Tray, Panels, and Conduit for TPSS & HV Rooms.
- Furnish Panels and Power for TC&C Room.
- Install Panels and Power for TC&C Room.

Time Frame: Early/Mid 2020
**Notice of Interest Response Deadline:
September 5, 2017**

Contact Information:
Zack Aemmer (323-973-4947)
Regional.DBE@masselec.com

Mass Electric Construction Co.
Is an Equal Opportunity Employer.
This solicitation is in response to Metro's DBE requirements and MECT intends to conduct itself in good faith with DBE firms seeking subcontract opportunities for the contract.

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SMALL
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Attention All Millennials: You Need This Advice to Be Successful

By Candace Sjogren,

Over the past few years, I have hired, trained, managed and, in some instances, terminated millennial employees. I have seen the spectrum from creative genius to entitled expectation, and as the future of the workplace is dependent upon finding a common ground with the generation that follows me, I ask for a candid chat.

Millennials, I want you to be wildly successful. I want you to exceed expectations and impress. However, as your employer, I need you to help me help you.

I am not here to browbeat you because of participation trophies or an inflated sense of self, nor am I here to echo the same criticism every generation has given the one that follows throughout history. That said, it is important to remember that the workplace is, first and foremost, a place to work. In order to make your mark in the professional world without creating ill-will in the process, I recommend three simple tips for getting ahead.

1. Find a way to attach yourself.

Gallup reported last year that millennials do not feel close ties to their jobs, with only 29 percent of millennial workers feeling engaged at work. This sense of detachment causes palpable frustration for both the millennial and the employer. With a feeling of commitment, the employer is more likely to invest scarce resources in a new employee. However, if they feel you have one foot out the door, an employer like me is likely to send you on your way.

Last fall, as I was having a first meeting with an employee who had predated me at the company



and would be one of my reports, I asked her to list her daily and weekly tasks for me, and then to describe which tasks she should be focusing her time on and which should be offloaded to a peer. She came back wanting to offload 100 percent of her tasks to someone else, so she could “explore other roles in the company to find her calling.” I gently coached her that it was probably time to move on.

Find something that inspires you (even if the grunt work isn't generally inspiring). Find something to commit to, and make your world revolve around that project, task or role. Succeed at that one thing first and then, with the newfound respect from your employer who has seen you dedicate yourself, your next request for responsibility will be that much more likely to be granted.

■ Continued on page 9

The Complex Relationship Between Innovation and Economic Segregation

■ Continued from page 1

In some cities, these factors may be partially attributable to high-tech industry, which has brought an influx of highly paid and highly educated workers to cities like Boston and San Francisco. But many highly segregated cities don't have correspondingly high levels of innovation. When we looked at all 350-plus American metros, our study found that the innovation itself is not as closely correlated with economic segregation as income and education levels are. Not surprisingly, we found that economic segregation tracked closely with income inequality.

In other words, economic segregation tends to be a function of the size and education levels of a metro, which are influenced by many industries other than tech in metros around the country.

We also looked at the significant growth in economic segregation from 2000 to 2010. However, none of the factors we considered, including innovation, were significantly correlated with this growth. Not the population, nor income, nor education levels, nor even inequality bore a significant relationship to growth in segregation.

Our research suggests that innovation in and of itself may not be to blame for economic segregation in our cities. But it is nonetheless in the interest of America's leading high-tech companies to stop extracting from the cities where they are located and use their tremendous resources and capabilities to make them less divided and more equitable—for example helping to improve infrastructure, rather than building exclusive transit systems. It is these sorts of exclusive policies by particular high-tech companies that may ulti-

mately be contributing to economic segregation and inequality.

And at a time when the Trump Administration is cutting off much needed aid to their chosen homes, high tech companies have no choice but to work with cities, neighborhoods, and residents to engender a new age of inclusive prosperity.

Innovation depends upon the clustering, diversity and intermixing of people in places. To the degree that cities and metros are become more segregated by income, education and occupation, their capacity to innovate and create new technology is likely to decline. Over time, the growth in economic segregation is likely to erode a metro's innovative capabilities. The more segregated a place becomes, the less innovative it is likely to be.

SOURCE: www.citylab.com



California Sub-Bid Request Ads

REQUEST FOR CERTIFIED LBE
SUBCONTRACTORS, SUPPLIERS &
TRUCKERS FOR:

**Ocean Beach Coastal Erosion and
Wastewater Infrastructure Protection
City and County of San Francisco
Public Utilities Commission
Contract No. WW-663
San Francisco, CA**

Bid Date: August 17, 2017 @ 2:00 PM

Work types requested, but are not limited to, the following: **Brushwood Fence, Construction Materials, Imported Coarse Sand Supply, Plant Material/Landscape Architecture, Sand Backpass, Straw Plugs, Traffic Control, and Trucking.**

Plans and Specifications are available for review at our office, or can be downloaded at <http://sfwater.org/contracts>

Call Serina Sirna for assistance in obtaining bonds, line of credit, insurance and scheduling accommodations.

Gordon N. Ball, Inc.

Attn: Serina Sirna

333 Camille Ave., Alamo, CA 94507

Phone: (925) 838-5675 • Fax: (925) 838-0814

estimating@ballconco.com

An Equal Opportunity Employer

**DBE/SUBCONTRACTOR
BID/PROPOSALS
REQUESTED**

**CONTRACT:
COMMUNICATIONS BENCH
RFP NO. PS44432**

**BID/PROPOSAL SUBMITTAL DUE DATE:
AUGUST 31, 2017 @2:00 PM PST**

**OWNER: LOS ANGELES COUNTY
METROPOLITAN TRANSPORTATION
AUTHORITY (LACMTA)**

THIS ADVERTISEMENT IS IN RESPONSE TO LACMTA'S DBE PROGRAM. LEE ANDREWS GROUP INTENDS TO CONDUCT ITSELF IN "GOOD FAITH" WITH DBE FIRMS REGARDING THIS PROJECT. QUOTES ARE REQUIRED BY COB, AUGUST 21, 2017, SO THAT ALL BIDS AND PROPOSALS CAN BE FAIRLY EVALUATED. PLEASE SUBMIT BIDS/PROPOSALS FOR THE FOLLOWING WORK (BUT NOT LIMITED TO): SPECIAL EVENT PLANNING AND STAFFING, MULTI-LINGUAL INTERPRETORS/ TRANSLATORS FOR SPANISH, ARMENIAN, CANTONESE, MANDARIN, PHOTOGRAPHY, AND VIDEO PROJECTS.

CONTACT:

DAVID VELA, SENIOR VICE PRESIDENT,
LEE ANDREWS GROUP, INC.
818 W. 7TH STREET, SUITE 880,
LOS ANGELES, CA 90017
P: 213.891.2965 F: 213.891.9016

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LOUISVILLE, KENTUCKY SUB-BID REQUEST AD

**Shea Traylor JV
(J.F. Shea Construction, Inc. & Traylor Bros., Inc. Joint Venture)
BIDDING OPPORTUNITY**

MBE/WBE Certified with the following certifying authority:

MBE/WBE Certified with the following certifying authority:
MSD does not certify M/WBE businesses. MSD will accept national and federal certifications from the following organizations and their regional affiliate offices:

- National Minority Supplier Development Council (NMSDC)
- National Women Business Owners' Council (NWBOC)
- Women's Business Enterprise National Council (WBENC)
- U.S. Small Business Administration 8(a) Program (U.S. SBA 8(a))

Inviting qualified contractors, specifically **MBE/WBE firms certified/eligible as listed above**, to contact J.F. Shea Construction, Inc. (Prime Contractor listed below) regarding subcontracting services and material supply opportunities in connection with the upcoming tunnel and shafts project.

The Work under this contract is located in Louisville, Kentucky. The Work consists of:

**LOUISVILLE AND JEFFERSON COUNTY
METROPOLITAN SEWER DISTRICT
OHIO RIVER TUNNEL
TUNNEL AND SHAFTS PACKAGE
CONTRACT NO. 15907
BID DATE: September 14, 2017 @ 1:30 PM**

Opportunities to participate exist in the following specific areas of soil and rock excavation, hauling, excavation support systems, underground blasting, structural steel, engineering, survey, instrumentation and monitoring services, materials testing, demolition and site preparation, environmental investigation, utility relocation, paving, fencing and gates, geotechnical and structural instrumentation, slurry wall, cased auger shaft construction, secant piles, cast-in-place concrete structures, reinforcing steel, ground stabilization, rock-bolts, steel dowels, shotcrete, concrete finishing, waterproofing, service utilities, grouting, mechanical equipment – hydraulic, sluice & weir gates, electrical services, pest control, IT services, security, waste disposal, cleaning services, chemical toilets and security services.

Any business seeking to participate as an M/WBE in the Contract that is not currently certified by the requirements set forth above should confirm their status as shown to obtain current certification.

J.F. Shea Construction, Inc. set up an FTP site where you can view all plans, specifications and addendums for your convenience. Please contact Steve Fiori at (909) 595-4397, Steven.Fiori@jfshea.com, to receive instructions on accessing the FTP Site.

**Shea Traylor JV
An EEO Employer
667 Brea Canyon Road, Suite 22 • Walnut, CA 91789
909-594-0990 • 909-869-0827 (fax)
Attn: David Olson, Chief Estimator**



California Sub-Bid Request Ads



8201 Edgewater Drive, Suite 202 • Oakland, CA 94621
Phone (510) 777-5000 • Fax (510) 777-5099

DBE & SBE Subcontractor/Supplier Bids Requested For:

**San Francisco Bay Area Rapid Transit District
M03 Interlocking Renewal
Contract No. 15CQ-100**

Bid Date: September 5, 2017 at 2:00PM
Fax all quotes to 510-777-5099

Requesting certified DBE & SBE Subcontractor and Supplier Quotes on:

Sand & Gravel, Electrical and Signals, Construction Staking, Traffic Control System, Structure Excavation, Structure Backfill, Erosion Control, Aggregate Base, Asphalt Concrete, Railroad Work, Railroad Track Inspection, Signal, Bottom Dump Trucking, Flat Bed Trucking

Contract Documents are available using the new BART Procurement Portal. You may register at <https://suppliers.bart.gov>. Contract Documents can also be supplied by Shimmick / CEC Joint Venture.

Please contact Jamie Helmick at jhelmick@shimmick.com.

Subcontractors and Suppliers interested in this project may contact Clay Cochran by email at cochran@shimmick.com.

100% Performance and Payment bonds with a surety company subject to approval of Shimmick / CEC Joint Venture are required of subcontractors for this project. Shimmick / CEC Joint Venture will pay bond premium up to 1.5%. Subcontractors will be required to abide by terms and conditions of the AGC Master Labor Agreements and to execute an agreement utilizing the latest SCCI Long Form Standard Subcontract incorporating prime contract terms and conditions, including payment provisions. Shimmick / CEC Joint Venture's listing of a Subcontractor is not to be construed as an acceptance of all of the Subcontractor's conditions or exceptions included with the Subcontractor's price quote. Shimmick / CEC Joint Venture requires that Subcontractors and Suppliers price quotes be provided at a reasonable time prior to the bid deadline to enable a complete evaluation. For assistance with **bonding, insurance or lines of credit** contact Scott Fairgrieve at (510) 777-5000.



AECOM Energy & Construction, Inc.

P.O. Box 73 • Boise, ID 83729
Phone (510) 777-5000 • Fax (510) 777-5099
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SBE, WBE, MBE Subcontractor/Supplier Bids Requested For:

**U.S. Army Corps of Engineers, Sacramento District
American River Common Features (ARCF) Natomas Basin Reach H Levee Improvement
Solicitation No. W9123817R0049**

Bid Date: September 1st, 2017 at 2:00PM
Fax all quotes to 510-777-5099

Requesting certified SBE, WBE, MBE Subcontractor and Supplier Quotes on: **Clear & Grub, Concrete, Demolition, Earthwork, Environmental, Erosion Control, Fencing, Flatwork, Grinding-AC Concrete, Landscape, Paving, Rebar, Signs, Soil Cement, Soil Mix, Soil Stabilization, Survey, Traffic Control, Trucking, Utility Work, Welding, Aggregate Supply, Fabric Supply, Miscellaneous Metals, Steel Pipe Supply, Ready Mix Supply, Valves & Fittings**

Contract Documents may be obtained online at <http://www.fedbizopps.gov>. Documents may also be provided by AECOM. Please contact Jamie Helmick at jhelmick@shimmick.com.

Subcontractors and Suppliers interested in this project may contact Aron Oshio by email at aoshio@shimmick.com.

100% Performance and Payment bonds with a surety company subject to approval of AECOM Energy & Construction, Inc. are required of subcontractors for this project. AECOM will pay bond premium up to 1.5%. Subcontractors will be required to abide by terms and conditions of the AGC Master Labor Agreements and to execute an agreement utilizing the latest AECOM Long Form Standard Subcontract incorporating prime contract terms and conditions, including payment provisions. AECOM's listing of a Subcontractor is not to be construed as an acceptance of all of the Subcontractor's conditions or exceptions included with the Subcontractor's price quote. AECOM requires that Subcontractors and Suppliers price quotes be provided at a reasonable time prior to the bid deadline to enable a complete evaluation. Subcontractors to provide performance and payment bonds upon award. **For assistance with bonding, insurance or lines of credit** contact Scott Fairgrieve at (510) 777-5000.



Proven Management, Inc.
225 3rd Street, Oakland, CA 94607
Phone: 510-671-0000 • Fax: 510-671-1000

Requests proposals/quotes from all qualified and certified SBE, LBE, MBE, WBE subcontractors, suppliers, and truckers for the following project:

**RAIL INFRASTRUCTURE AT THE
MARITIME SUPPORT CENTER (MSC), OAKLAND, CA
PROJECT #2017-07-M1**

Bids: August 30, 2017 @ 12 pm

Dewatering; Traffic Control Systems; Railroad System Rail; Crane Rail Track Work; Earthwork; Underground Utilities; Sanitary Sewer System; Storm Drainage; Railroad Trackwork; Railroad Ballast; Chain Link Fences, Gates & Bollards; Concrete Sidewalks, Curbs & Gutters; AC Pavement; Pavement Striping & Roadway Signs; Reinforcing Steel; Structural Concrete; Non-Structural Concrete; Railroad Signal; Electrical Grounding & Bonding; Overhead Electrical; Low-Voltage Transformers; Exterior Lighting

Bonding, insurance, lines of credit and any technical assistance or information related to the plans & specifications & requirements for the work will be made available to interested SBE/MBE/WBE certified suppliers, subcontractors, and truckers. Assistance with obtaining necessary equipment, supplies, materials, or related assistance or services for this project will also be offered to interested SBE/MBE/WBE firms. PMI is signatory to the Operating Engineers, Carpenters, and Laborers Collective Bargaining Agreements.

100% Payment & Performance bonds will be required from a single, Treasury-listed surety company subject to PMI's approval. PMI will pay bond premium up to 1.5%. Subcontractors awarded on any project will be on PMI's standard form for subcontract without any modifications. For questions or assistance required on the above, please call.

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Proven Management, Inc.
225 3rd Street, Oakland, CA 94607
Phone: 510-671-0000 • Fax: 510-671-1000

PMI requests proposals/quotes from all qualified and certified DBE/SBE/WBE/MBE subcontractors, suppliers, and truckers for the following project:

**BART, M03 INTERLOCKING RENEWAL
DOWNTOWN OAKLAND
BART #15CQ-100**

Bids: 9/5/2017 @ 2 pm

The work in this contract includes but is not limited to: DEMO; PORTLAND CEMENT CONCRETE; CONCRETE FORMING; ELASTOMERIC BEARING PADS; REBAR; CIP CONCRETE; PRECAST CONCRETE; NON-SHRINK GROUT; METAL WELDING; METAL FABRICATIONS; UNDERGROUND DUCTWORK & STRUCTURES FOR FACILITY SERVICES – STORM DRAINAGE; LOW-VOLTAGE WIRES & CABLES; GROUNDING & BONDING FOR ELECTRICAL SYSTEMS; EARTHWORK; CLEARING & GRUBBING; EXCAVATION SUPPORT & PROTECTION; AGGREGATE BASE COURSES; ASPHALT PAVING; CONCRETE PAVING; CONCRETE CURBS, GUTTERS & WALKS; PAVEMENT MARKINGS; CHAIN LINK FENCES & GATES; EXPANDED METAL FENCES & GATES; DECORATIVE METAL FENCES & GATES; PLANTING; UTILITY STRUCTURES; TRENCHING & BACKFILLING FOR UTILITIES; TRACKWORK; RUNNING RAIL; BALLASTED TRACK; CONCRETE TIES; TRACTION POWER CABLES; CONTACT RAIL SYSTEM; TRAIN CONTROL WIRES & CABLES; TRAIN CONTROL WAY-SIDE EQUIPMENT

PMI will provide assistance in obtaining necessary bonding, insurance, equipment, supplies, materials or other related services. 100% Payment & Performance bonds will be required from a single, Treasury-listed surety company subject to PMI's approval. PMI will pay bond premium up to 1.5%. Subcontractors awarded on any project will be on PMI's standard form for subcontract without any modifications. For questions or assistance required on the above, please contact Ben Pearce at ben@provenmanagement.com. PMI is signatory to the Operating Engineers, Carpenters, and Laborers Collective Bargaining Agreements.

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California Sub-Bid Request Ads



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SBE, VSBE, LIABE, LBABE Subcontractor/Supplier Bids Requested For:

**Port of Oakland
Rail Infrastructure at the Maritime Support Center (MSC)
Contract No. 2017-07-M1
Bid Date: August 30th, 2017 at 12:00PM
Fax all quotes to 510-777-5099**

Requesting certified DBE & SBE Subcontractor and Supplier Quotes on: **Contaminated Soil, Demolition, Earthwork, Electrical, Erosion Control, Flatwork, Grinding-AC Concrete, Horizontal Boring, Railroad, Rebar, Trackwork, Utility Work, Aggregate Supply, Railroad Products**

Bidding Documents may be obtained free of charge from the owner's website at <http://www.portofoakland.com/bids>. Documents may also be provided by Shimmick Construction. Please contact Jamie Helmick at jhelmick@shimmick.com.

Subcontractors and Suppliers interested in this project may contact Clay Cochran by email at ccochran@shimmick.com.

100% Performance and Payment bonds with a surety company subject to approval of Shimmick Construction Company, Inc. are required of subcontractors for this project. Shimmick Construction will pay bond premium up to 1.5%. Subcontractors will be required to abide by terms and conditions of the AGC Master Labor Agreements and to execute an agreement utilizing the latest SCCI Long Form Standard Subcontract incorporating prime contract terms and conditions, including payment provisions. Shimmick Construction's listing of a Subcontractor is not to be construed as an acceptance of all of the Subcontractor's conditions or exceptions included with the Subcontractor's price quote. Shimmick Construction requires that Subcontractors and Suppliers price quotes be provided at a reasonable time prior to the bid deadline to enable a complete evaluation. **For assistance with bonding, insurance or lines of credit contact Scott Fairgrieve at (510) 777-5000.**



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diverse audience, cutting
across ethnic and gender
lines as well as traditional
industry segments.**

You Need This Advice to Be Successful

■ Continued from page 6

2. Invest your online social skills in a writing class.

Although millennials are generally hesitant or reluctant to embrace employers, their local communities or specific institutions, you are highly connected with the world around them. According to Gallup, 91 percent of millennials own a smartphone, and 71 percent say the internet is their main source for news and information. This hyper-connectedness has helped you gain a unique global perspective and has transformed the way you interact and work.

As connected as millennials are to the web, I find that this rarely translates to a social connection with the workplace. Email and writing skills have become alarmingly poor, and a professional respect for business communication has taken a backseat to the 140-character tweet. Social media may not hold you to basic standards of grammar and articulate writing, but your colleagues and business partners do.

In my first job out of college, my boss Steve Stevens strongly recommended that I take a business writing course, which is one of the best pieces of

advice I have ever received. I find myself recommending the same strategy to each new employee I onboard. Take the time to read what you write, spend the time to edit your work, and ensure that anything you send on behalf of your company is something that you and your boss can be proud of. A few minutes of careful review can save significant embarrassment.

3) You will only receive respect and recognition if you earn it and offer it to others.

Millennials are pushing for change in the workplace and don't accept "that's the way it has always been done" as a viable answer. Typically, millennials demand that businesses approach them differently and adjust the customer experience to meet their needs.

They see work and life as closely intertwined and want to have a different relationship with their manager. They want their manager to care about them as an employee and a person. 62 percent of millennial employees who feel they can talk with their manager about non-work-related issues plan to be with their current organization one year from now.

Let me encourage you, millennials, to treat your boss as a person, and you will be treated as a person in return. In a recent employee interaction, an extremely new hire failed to call in for an introductory call, asking me to instead call his cell phone. When we finally did connect, I asked him to open a spreadsheet I prepared for him prior to our call to discuss upcoming tasks. He responded that he must have accidentally deleted my email, and asked me to send it to him again. This behavior persisted for weeks . . .

Respect and trust is earned. You only get as good as you give. If you find yourself frustrated with the lack of respect or authority you are receiving on the job, take a moment to appreciate your boss and coworkers. Write a note of gratitude. Invest yourself in your company in the same way you want the company to invest in you.

For our businesses to succeed, you must rise to positions of leadership and strength. You alone have the opportunity to build upon the world that was crafted by those who came before you. The above tips will have you in a decision-making role in no time.

SOURCE: www.entrepreneur.com



Public Legal Notices

OAKLAND UNIFIED SCHOOL DISTRICT

REQUEST FOR QUALIFICATIONS AND PROPOSALS LEASE-LEASEBACK CONSTRUCTION SERVICES FOR CLAREMONT MIDDLE SCHOOL RFQ/P #007-17

Oakland Unified School District ("District") is seeking proposals from qualified persons, firms, partnerships, corporations, associations, or professional organizations to provide constructability review, value engineering, master scheduling, site logistic planning, cost estimating, budgeting and construction services for the development and construction for the Claremont Middle School Kitchen Repair and Synthetic Turf Field ("Project") in accordance with the lease-leaseback structure set forth in Education Code section 17406 et seq.

The Request for Qualifications and Proposals ("RFQ/P"), which includes instructions for its completion, is available at the District website (www.ousd.org) for your consideration. According to the specifications contained in this RFQ/P, Respondents to this RFQ/P shall submit a completed Statement of Qualifications ("SOQ") along with the Proposal (collectively "RFQ/P Packet").

Respondents must mail or deliver five (5) bound copies, one (1) unbound copy, and one (1) electronic copy on CD or USB flash drive of the RFQ/P Packet conforming to the requirements of this RFQ/P to:

OAKLAND UNIFIED SCHOOL DISTRICT
Cesar Monterrosa, Director of Facilities Planning
& Management
955 High Street, Oakland, CA 94601
Re: RFQ/P #007-17

ALL RESPONSES ARE DUE BY 1:00 PM, ON WEDNESDAY, SEPTEMBER 13, 2017. Oral, telegraphic, facsimile, telephone or email RFQ/P Packets will not be accepted. RFQ/P Packets received after this date and time will not be accepted and returned unopened. The District reserves the right to waive any informalities or irregularities in the RFQ/P Packets. The District also reserves the right to reject any and all RFQ/P Packets and to negotiate contract terms with one or more Respondents.

A non-mandatory informational meeting will be conducted on **THURSDAY, AUGUST 17, 2017, at 10:30 AM.** The meeting will be held at the District's Facilities Office, located at 955 High Street, Oakland CA 94601.

Questions regarding this RFQ/P may be directed to Tadashi Nakadegawa, Director of Facilities, at tadashi.nakadegawa@ousd.org with a copy ("cc:") to Cesar Monterrosa, Director of Facilities, at cesar.monterrosa@ousd.org, and Aboudi Kabbani, Project Manager, at aboudi.kabbani@ousd.org. All questions must be submitted on or before **1:00 P.M. ON AUGUST 23, 2017.**

In this RFQ/P, the term Respondent identifies the firm or partnership submitting as the entity to enter into the terms of the Agreements included in Exhibit B. All Respondents must have already been prequalified by the District in accordance with the Public Contract Code section 20111.6. The Respondent is not required to identify electrical, mechanical and plumbing subcontractors but if such subcontractors are identified, they are also subject to the prequalification requirements as required by Public Contract Code section 20111.6.

OAKLAND UNIFIED SCHOOL DISTRICT

REQUEST FOR QUALIFICATIONS AND PROPOSALS LEASE-LEASEBACK MODULAR CONSTRUCTION SERVICES RFQ/P #010-17

Oakland Unified School District ("District") is seeking proposals from qualified persons, firms, partnerships, corporations, associations, or professional organizations to provide design, constructability review, value engineering, master scheduling, site logistic planning, cost estimating, budgeting, and construction services for the development and construction for one or more of the following modular and/or prefabricated projects in accordance with the lease-leaseback structure set forth in Education Code section 17406 et seq. for: Hillcrest Finishing Kitchen, Piedmont Finishing Kitchen, and ELC Renovation Project & Dewey Academy Multipurpose Room and Finishing Kitchen.

The Request for Qualifications and Proposals ("RFQ/P"), which includes instructions for its completion, is available at the District website (www.ousd.org) for your consideration. According to the specifications contained in this RFQ/P, Respondents to this RFQ/P shall submit a completed Statement of Qualifications ("SOQ") along with the Proposal (collectively "RFQ/P Packet").

Respondents must mail or deliver five (5) bound copies, one (1) unbound copy, and one (1) electronic copy on CD or USB flash drive of the RFQ/P Packet conforming to the requirements of this RFQ/P to:

OAKLAND UNIFIED SCHOOL DISTRICT
Cesar Monterrosa, Director of
Division of Facilities Planning & Management
955 High Street
Oakland, CA 94601 RFQ/P #010-17

ALL RESPONSES ARE DUE BY 1:00 PM, ON WEDNESDAY, SEPTEMBER 6, 2017. Oral, telegraphic, facsimile, telephone or email RFQ/P Packets will not be accepted. RFQ/P Packets received after this date and time will not be accepted and returned unopened. The District reserves the right to waive any informalities or irregularities in the RFQ/P Packets. The District also reserves the right to reject any and all RFQ/P Packets and to negotiate contract terms with one or more Respondents.

A non-mandatory information meeting will be conducted on **THURSDAY, AUGUST 17, 2017, at 10:30 AM.** The meeting will be held at the District's Facilities Office, located at 955 High Street, Oakland Ca 94601.

Questions regarding this RFQ/P may be directed to Tadashi Nakadegawa, Director of Facilities, Tadashi.nakadegawa@ousd.org with a cc to Cesar Monterrosa, Director of Facilities, cesar.monterrosa@ousd.org, Aboudi Kabbani, Aboudi.kabbani@ousd.org, and Mary Ledezma, mary.ledezma@ousd.org, Project Managers, be submitted on or by **1:00 P.M. ON AUGUST 23, 2017.**

In this RFQ/P, the term Respondent identifies the firm or partnership submitting as the entity to enter into the terms of the Agreements included in Exhibit B. All Respondents must have already been prequalified by the District in accordance with the Public Contract Code section 20111.6. The Respondent is not required to identify electrical, mechanical and plumbing subcontractors but if such subcontractors are identified, they are also subject to the prequalification requirements as required by Public Contract Code section 20111.6.

OAKLAND UNIFIED SCHOOL DISTRICT

REQUEST FOR QUALIFICATIONS AND PROPOSALS LEASE-LEASEBACK MODULAR CONSTRUCTION SERVICES RFQ/P #006-17

Oakland Unified School District ("District") is seeking proposals from qualified persons, firms, partnerships, corporations, associations, or professional organizations to provide constructability review, value engineering, master scheduling, site logistic planning, cost estimating, budgeting and construction services for the development and construction for the Dr. Marcus Foster Educational Leadership Complex ("Project") in accordance with the lease-leaseback structure set forth in Education Code section 17406 et seq. The Project includes rehabilitation of The Paul Robeson Building and The Ethel Moore Memorial Building, and construction of a new 8,000-10,000 s.f. multi-purpose, modular building on the current Dewey Academy campus.

The Request for Qualifications and Proposals ("RFQ/P"), which includes instructions for its completion, is available at the District website (www.ousd.org) for your consideration. According to the specifications contained in this RFQ/P, Respondents to this RFQ/P shall submit a completed Statement of Qualifications ("SOQ") along with its Proposal (collectively "RFQ/P Packet").

Respondents must mail or deliver five (5) bound copies, one (1) unbound copy, and one (1) electronic copy on CD or USB flash drive of the RFQ/P Packet conforming to the requirements of this RFQ/P to:

OAKLAND UNIFIED SCHOOL DISTRICT
ATTN: Cesar Monterrosa
955 High Street
Oakland, CA 94601
Re: RFQ/P #006-17

ALL RESPONSES ARE DUE BY 1:00 PM, ON WEDNESDAY, SEPTEMBER 13, 2017. Oral, telegraphic, facsimile, telephone or email RFQ/P Packets will not be accepted. RFQ/P Packets received after this date and time will not be accepted and returned unopened. The District reserves the right to waive any informalities or irregularities in the RFQ/P Packets, to reject any and all RFQ/P Packets, and to negotiate contract terms with one or more Respondents.

A non-mandatory informational meeting will be conducted on **THURSDAY, AUGUST 3, 2017, at 10:30 AM.** The meeting will be held at the District's Facilities Office, located at 955 High Street, Oakland CA 94601.

Questions regarding this RFQ/P may be directed to Tadashi Nakadegawa, Director of Facilities, at tadashi.nakadegawa@ousd.org with a copy ("cc:") to Cesar Monterrosa, Director of Facilities, at cesar.monterrosa@ousd.org, and Aboudi Kabbani, Project Manager, at aboudi.kabbani@ousd.org. All questions must be submitted on or before **1:00 P.M. ON AUGUST 9, 2017.**

In this RFQ/P, the term Respondent identifies the firm or partnership submitting as the entity to enter into the terms of the Agreements included in Exhibit B. All Respondents must have already been prequalified by the District in accordance with the Public Contract Code section 20111.6. The Respondent is not required to identify electrical, mechanical and plumbing subcontractors but if such subcontractors are identified, they are also subject to the prequalification requirements as required by Public Contract Code section 20111.6.

Public Legal Notices



**CITY & COUNTY OF SAN FRANCISCO
DEPARTMENT OF PUBLIC WORKS**

**Contract No. 1000005850
PW ZSFG BLDG 5 6H SURGE SPACE
"ZSFG BUILDING 5 6H SURGE SPACE"**

Sealed bids will be received at 1155 Market Street, 4th Floor, San Francisco, California 94103 until **2:30:00 p.m. on September 6, 2017**, after which they will be publicly opened and read. Digital files of Bid Documents, Plan Holders Lists, and Addenda may be downloaded at no cost from the Public Works Electronic Bid Documents Download site at www.sfpublishworks.org/biddocs. Please visit the Contracts, Bids and Payments webpage at www.sfpublishworks.org for more information (click on Resources > Contractor Resources). Notices regarding Addenda and other bid changes will be distributed by email to Plan Holders.

The Work to be done under this contract is located at the Zuckerberg San Francisco General Hospital & Trauma Center (ZSFG), Building 5, at 1001 Potrero Avenue, San Francisco, California. The purpose of this project is to demolish an existing vacated Neonatal Intensive Care Unit (NICU) Department located in Ward 6H on 6th floor of building 5, and convert into an office space. In addition to office space, new IDF room is added to serve the Ward 6H and adjacent areas. The time allowed for completion is 240 consecutive calendar days. The Engineer's estimate is approximately \$3,200,000. For more information, contact the Project Manager, Joe Chin at 415-557-4747.

On July 1, 2014, the registration program under section 1725.5 of the California Labor Code went into effect. The program requires that all contractors and subcontractors who bid or work on a public works project register and pay an annual fee to the California Department of Industrial Relations ("DIR").

No contractor or subcontractor may be listed in a bid or awarded a contract for a public works project unless registered with the DIR as required by Labor Code section 1725.5 [with limited exceptions from this requirement for bid purposes only under Labor Code section 1771.1(a)].

This Project shall incorporate the required partnering elements for **Partnering Level 1**. Refer to Section 01 31 33 for more details.

Pursuant to San Francisco Administrative Code ("Administrative Code") Section 6.25 and Chapter 25 of the Environment Code, "Clean Construction" is required for the performance of all work.

This Contract is subject to the requirements of Administrative Code Chapter 12X, which prohibits the City from entering into any Contract with a Contractor that has its United States headquarters in a state with laws that perpetuate discrimination against LGBT populations ("Covered State") or where any or all of the work on the contract will be performed in any of those states. A list of states on the Covered State List can be found at: <https://oag.ca.gov/ab1887>.

The Specifications include liquidated damages. Contract will be on a Lump Sum Bid Items basis. Progressive payments will be made.

The Contract will be awarded to the lowest responsible responsive bidder.

A bid may be rejected if the City determines that any of the bid item prices are materially unbalanced to the potential detriment of the City.

Bid discounts may be applied as per Administrative Code Chapter 14B. LBE Subcontracting Participation Requirement is 25%. Call Selormey Dzikunu at 415-554-8369 for details. In accordance with Administrative Code Chapter 14B requirements, all bidders shall submit documented good faith efforts

with their bids, except those who exceed the above stated LBE Subcontracting Participation Requirement by 35%. Bidders must achieve 80 out of 100 points to be deemed responsive. Bidders will receive 15 points for attending the pre-bid conference, if scheduled. Refer to CMD Form 2B.

A pre-bid conference will be held on **August 17, 2017 at 9:30 a.m.** at Zuckerberg San Francisco General, 1001 Potrero Ave., Building 40, 4th Floor Main Conference Room followed by a site walk.

Building 40 is accessible from the intersection of Utah Street and 23rd Street. Take the first elevator on the left, to the 4th floor. The conference room faces the elevator.

For information on the City's Surety Bond Program, call Jennifer Elmore at (415) 217-6578.

A corporate surety bond or certified check for ten percent (10%) of the amount bid must accompany each bid. Administrative Code Section 6.22(a) requires all construction greater than \$25,000 to include performance and payment bonds for 100% of the contract award.

Class "B" license required to bid.

In accordance with Administrative Code Chapter 6, no bid is accepted and no contract in excess of \$600,000 is awarded by the City and County of San Francisco until such time as the Mayor or the Mayor's designee approves the contract for award, and the Director of Public Works then issues an order of award. Pursuant to Charter Section 3.105, all contract awards are subject to certification by the Controller as to the availability of funds.

Minimum wage rates for this project must comply with the current General Prevailing Wage as determined by the State Department of Industrial Relations. Minimum wage rates other than applicable to General Prevailing Wage must comply with Administrative Code Chapter 12P, Minimum Compensation Ordinance.

This Project is subject to the requirements of the San Francisco Local Hiring Policy for Construction ("Policy") as set forth in Administrative Code Section 6.22(g). Bidders are hereby advised that the requirements of the Policy will be incorporated as a material term of any contract awarded for the Project. Refer to Section 00 73 30 of the Project Manual for more information.

Bidders are hereby advised that the Contractor to whom the Contract is awarded must be certified by the Contract Monitoring Division as being in compliance with the Equal Benefits Provisions of Chapter 12B of the Administrative Code within two weeks after notification of award.

If a bidder objects on any ground to any bid specification or legal requirement imposed by this Advertisement for Bids, the bidder shall, no later than the 10th working day prior to the date of Bid opening, provide written notice to the Contract Administration Division, San Francisco Public Works, setting forth with specificity the grounds for the objection.

Right reserved to reject any or all bids and waive any minor irregularities.

8/17/17
CNS-3041666#
SMALL BUSINESS EXCHANGE



SAN FRANCISCO HOUSING AUTHORITY

**REQUEST FOR QUALIFICATION
FOR
AS-NEEDED ELECTRICAL ENGINEERING
CONSULTANT SERVICES
Solicitation #: 17-050-RFQ-0018**

The San Francisco Housing Authority is soliciting qualification proposals for As-Needed Electrical Engineering Consultant Services on tasks such as building power, fire alarm system, and energy efficiency studies for all its housing development sites.

The last date for submitting questions regarding this solicitation is Thursday August 31, 2017 by 5:00 P.M. PST. Please submit all questions in writing to procurement@spha.org

Proposals will be received at 1815 Egbert Avenue, Contract/Procurement Division, San Francisco, CA 94124, until 5:00 P.M. PST on **Friday September 9, 2017**. To review the RFP Document, go to <http://spha.org/Procurement-bids.html>. For technical questions, please e-mail procurement@spha.org.



**REQUEST FOR PROPOSALS FOR THE
INTERNATIONAL TERMINAL DUTY FREE AND
LUXURY STORES LEASE AT
SAN FRANCISCO INTERNATIONAL AIRPORT**

San Francisco International Airport is accepting proposals for the International Terminal Duty Free and Luxury Stores Lease. The Lease is for the management and operation of 10 Duty Free and Luxury Stores locations in the International Terminal, and one location in Terminal 1.

The minimum annual guarantee is \$42,000,000.00, and the Minimum Acceptable Percentage Rent Offer is Thirty Percent (30%) of Gross Revenues. The proposed term is fourteen years.

Proposals will be received through the Airport's RFP Web Portal, which will be open starting at 2:00 p.m. on Monday, September 11, 2017 until 2:00 p.m. on Friday, September 15, 2017.

Please see <http://www.flysfo.com/business-at-sfo/current-opportunities> for additional information.

CNS-3040310#

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